



The Principal's Field Manual: The School Principal as the Organizational Leader

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Corwin, 2009. Book Condition: New. Brand New, Unread Copy in Perfect Condition. A+ Customer Service! Summary: List of Figures Very Quick Reference Acknowledgments About the Authors Introduction The Framing Model - Facets of Effectiveness Two Fundamental Techniques Less Quick Reference Leadership Communications Dialog Trust Collaboration/Teamwork Fire Fighting Culture Ten Rules/Guidelines for Leadership Mission Mission Metrics Organizational Values Ten Guidelines/Rules for Mission Strategy Scenario Planning Systems Thinking Decision-Making / Problem-Solving Ten Guidelines/Rules for Strategy Organizational Structure Project Management Change Conflict Management/Resolution Policies, Procedures, and Professional Judgment Competencies and Position Sketch Ten Rules/Guidelines for Organizational Structure People Personal Values Data, Information, Inferences Managing Staff Followership Influence and Political Savvy Ten Rules/Guidelines for People Conclusion Glossary Appendix 1. Principal Responsibilities Appendix 2. Operating Styles Appendix 3. Project Charter Sample Appendix 4. Capacity to Act Assessment Appendix 5. Position Sketch Appendix 6. Newmann's Model Appendix 7. Decision Requirements Table Appendix 8. Uncritical Inference Test References Index.



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